TORRANCE California

TORRANCE IN ACTION:

HIGHLIGHTS AND UPDATES

PANELISTS



GEORGE K. CHEN MAYOR



ARAM CHAPARYAN CITY MANAGER



SHEILA POISSON FINANCE DIRECTOR



DAVID DUMAIS FIRE CHIEF



CAPTAIN JAMES TITIRIGA TORRANCE POLICE

TORRANCE IN ACTION

- Maintain Public Safety as Top Priority
- Focus on Financial Health of the City
 - Good to see our reserves \$40M+
 - Look for opportunities to bring in companies with high paying jobs
- Address Homelessness
- Business Attraction
 - Opening of Navitas, North Italia, MB Grille, SweetGreen, etc.

TORRANCE IN ACTION

- Effective Land Use with Sensible Development
- International Relationships
 - 50th Golden Anniversary Celebration with Sister City of Kashiwa
 - Delegates visit with Hwaseong, Korea
 - Potential Business Investors visit from Tainan, Taiwan
 - Signed 2 new Friendship City Partnerships
- Continuous growth & opportunities for improvement

KEEP TORRANCE MOVING FORWARD

- Economic Growth Post Pandemic
- Finding Balance in the Budget

WHAT TORRANCE IS DOING

- Major Community Projects:
 - Gable House Redevelopment
 - Torrance Gateway
 - Torrance Industrial Exchange
- Priority Funding Request
- Public Safety & Quality of Life
- Torrance is Hiring
- Housing Development

STAY CONNECTED & ENGAGED

- myTorranceCA App
- TorranceAlerts
- TorranceCA.Gov, Social Media, CitiCABLE
- #WhyTorrance
- TrendingInTorrance
- Rumors

THE PANDEMIC AND TORRANCE'S RECOVERY — TAKING IT BACK TO 2020

- In FY 2019-2020, Unassigned fund balance (including reserves) deteriorated to \$581k
- In FY 2020-2021 and 2021-2022, through one-time funds of \$35.6M and roughly 150 vacancies the City was able to rebuild fund balance to ~\$44.7M (meeting 20% threshold).

THE PANDEMIC AND TORRANCE'S RECOVERY — TAKING IT BACK TO 2020

- \$1.8M in CARES Act funding
- \$9.7M from closed capital projects and reimbursement from the Transit Fund for land acquisition
- \$24.1M from American Rescue Plan Act

MEASURE SST



- On June 7, 2022, Torrance voters approved Measure SST, a ½ cent increase to sales tax, estimated to generate at least \$18M in annual revenue
- Prior to Measure SST being approved, City Council adopted an FY 2022-23 budget that included \$10.4M in cuts to Police and Fire personnel.

MEASURE SST



- Non-public safety
 departments had already cut
 12% of their budgets in FY
 2020 and 2021
- Police and Fire cuts were restored upon passage of SST

MEASURE SST – APPROVED ALLOCATION

Quality of Life	\$11,000,000
1 Restore/Maintain Public Safety	10,000,000
2 Homelessness Response Efforts	1,000,000
Fiscal Sustainability	\$5,000,000
1 Rebuild Reserves/Rainy Day Fund	5,000,000
Deferred Maintenance & Community Services/Programs	\$1,000,000
1 Buildings and Equipment/Community Services	1,000,000
Emergency Responsiveness	\$1,000,000
1 Cyber Security Upgrades	1,000,000
Total Priorities Identified	\$18,000,000

MEASURE SST – FORECAST AND NEXT STEPS

- Dec 2022 March 2023 receipts of \$7,984,438
 - In line with original projections of 35.3% of the Bradley Burns amount (the 1.0% sales tax), receiving 35.8%
 - June 30 forecast of \$17.6M
- City Council appointed Measure SST Citizens' Oversight Committee on April 11, 2023

MEASURE SST – FORECAST AND NEXT STEPS

- The powers and duties of the Committee are to ensure that Measure SST funds are used effectively and as promised, and only to benefit that Torrance community:
 - 1. Review the Measure SST Fund annual operating budget adopted by City Council
 - 2. Review semi-annual reports from City staff each fiscal year on revenues and expenditures of the Measure SST Fund.

MEASURE SST – FORECAST AND NEXT STEPS

- 3. Review the annual third party financial statement audit of the Measure SST Fund.
- 4. Advise the City Council on issues identified (if any).
- 5. Perform any other action or activity that may be directed by the City Council.

MAKING FINANCIAL STRIDES

- In November 2022, the S&P Global improved the City's credit rating from AA- (negative outlook) to AA (stable outlook)
- City of Torrance improved ranking on State Auditor High Risk Cities dashboard from High Risk to Moderate Risk
 - City anticipates further improvement in following years

MAKING FINANCIAL STRIDES

- Negative fund balance in the Fleet Services fund to be resolved this fiscal year, resolving that area of focus
- June 30 forecasted Unassigned Fund Balance \$58.3M (21.5%)

LOOKING AHEAD

- Multiple areas that staff are tracking closely
 - Self-Insurance Fund
 - Cash Balances by Fund
 - Labor Trends
 - Expiring Labor Agreements
 - Pension/OPEB Liability

LOOKING AHEAD

- We will maintain sensible fiscal practices, focus on rebuilding reserves, and correcting negative balances in our internal service funds
 - Economic indicators such as CPI, Federal Funds Rate, Unemployment rates and Consumer Confidence Index considered in developing budget

TORRANCE FIRE DEPARTMENT

FIRE CHIEF DAVID A. DUMAIS
PRESENTED BY ASSISTANT CHIEF ADAM BROWN



INSURANCE SERVICE OFFICE (ISO) CLASSIFICATION FIRE SERVICE ACCREDITATION

- Insurance Service Office (ISO) survey 2023
 - Class I designation may reduce insurance premiums
- Center for Public Service Excellence Fire Service
 - Accreditation 2024
 - 1 of 25 in CA with both achievements



EMERGENCY MEDICAL TRANSPORTATION PROGRAM

- Completed year 2 of the BLS Transportation program
- (6) Ambulances in service
- (1) Ambulance for patient off loading staffing (APOT)
- Increased calls for service = increased Medical incidents = increased patient transports



EMERGENCY MEDICAL TRANSPORTATION PROGRAM

- Budget Modification
 - Increase (2) Ambulances additional for resiliency
 - Increase Ambulance Operators (6)
 - (4) increased peak staff Amb 7 days / week + (2) Field Training
 Officers (APOT)



COMMUNITY ENGAGEMENT

- CERT Training is back!!!
- Safer Torrance Initiative
 - Developing a program to bring Basic Aid training to the Community
 - First Aid
 - Hands only CPR
 - · Stop the Bleed
 - Public Access Automatic Defibrillators
 - Fire Extinguisher training
 - Look to launch in 2024



FIREFIGHTER RECRUITMENT

- 12 Fire Recruits scheduled to graduate April 21
- 7 of the 12 come from our Firefighter development program
- Explorers
- Auxiliaries
- Cadets
- Ambulance Operators





Overview

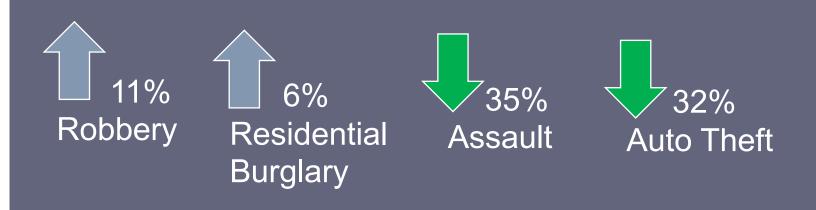
- Community Safety
- Police Recruitment
- Community Engagement





Community Safety

Overall Crime is down 22% in Torrance





Police Recruitment

Staffing
220 Police Officers
40 Vacancies

Recruitment Initiatives
Housing Subsidy
Childcare Subsidy
Discover Torrance PD
In the Passenger Seat
Guaranteed Special Assignment





Community Engagement

Torrance Police Building Trust Campaign

Create positive community-police partnerships Promote safe, effective interactions Create strategies to prevent and reduce crime Improve the well-being and quality of life for all



Bias-Free Use of Leadership Recruitment Victim Policing Force & Culture & Retention Services

Victim Community
Services Relations



Community Engagement

Volunteers In Policing (VIP) Program

Detectives/Investigations
Bike Team
VIP on Patrol
Business Walk
Mounted Unit





SEE WHAT TORRANCE IS DOING

WE HAVE AN APP!

Download the myTorranceCA app on your smartphone. Submit a request, make a payment, peruse City services and more.

WHY TORRANCE?

Discover why so many businesses choose to partner with Torrance and explore the locations, activities, and opportunities that set Torrance apart.

YEAR IN REVIEW

Browse the City's Year In Review, highlighting City services and accomplishments from the prior calendar year.

HOMELESS SERVICES

Read through Torrance's plan to prevent and combat homelessness. Discover ways you can help.

TORRANCECA.GOV

Find a host of information on our website, including debunked Rumors that circulate the City.

TORRANCEALERTS

Register for TorranceAlerts. When there is an emergency, get the information first on the City's early warning notification system.

TRENDING IN TORRANCE

Get an overview of some of the most pressing topics within the City of Torrance. See what's trending!

DISCOVER TORRANCE

Torrance is home to a variety of breweries, eateries, shopping centers, and hotels. Discover what our City had to offer!

CONNECT WITH US





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- TorranceCA.Gov
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GET NOTIFIED OF SPECIAL EVENTS

When signing up for TorranceAlerts, make sure to select "Special Events"